From: Michelle Havey <mhavey@anchorqea.com>

Sent: Wednesday, April 24, 2019 10:26 AM **To:** Cathy Marcinkevage - NOAA Federal

Subject: Scope of work

Attachments: NMFS Scope of Work.docx

Hi Cathy,

I was finally able to successfully download all the files and verify that they look complete! I have uploaded them to our FTP site that I will use to distribute materials to the reviewers. I have attached the scope of work that I will be using to finalize subcontracts and get the materials out to the reviewers hopefully today or tomorrow. This is essentially the exact same scope that I used for the Delta smelt review but with the dates and questions modified to reflect the salmon/steelhead review. Could you take a quick look and make sure this looks good to you? I was also hoping to chat with you about getting a date/time set for the call with the reviewers – I figure we will want to get something on the calendar sooner rather than later because of the Memorial Day holiday. I will give you a call shortly to discuss some options.

Thanks, Michelle

Michelle Havey

Managing Fisheries Biologist

ANCHOR QEA, LLC

1201 3rd Avenue, Suite 2600 Seattle, WA 98101 T 206.287.9130 C 206.683.9199

Anchor QEA's Seattle office has moved. Please update your records to reflect our new address.

ANCHOR QEA, LLC

Please consider the environment before printing this email.

This electronic message transmission contains information that may be confidential and/or privileged work product prepared in anticipation of litigation. The information is intended for the use of the individual or entity named above. If you are not the intended recipient, please be aware that any disclosure, copying, distribution, or use of the contents of this information is prohibited. If you have received this electronic transmission in error, please notify us by telephone at 206.287.9130.